



บริษัท เคซีจี คอร์ปอเรชั่น จำกัด (มหาชน)
สำนักงานใหญ่ 3059 - 3059/1-3 ถนนสุขุมวิท
แขวงบางจาก เขตพระโขนง กรุงเทพมหานคร
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เลขประจำตัวผู้เสียภาษี : 0107565000735

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(Translation)

The Minutes of 2026 Annual General Meeting of Shareholders

KCG Corporation Public Company Limited

The 2026 Annual General Meeting of Shareholders Meeting was held on Thursday, April 23, 2026, at 10:00 a.m. at the Grand Ballroom, Avani Sukhumvit Hotel, Bangkok, 2089 Sukhumvit Road, Phra Khanong Nuea Subdistrict, Watthana District, Bangkok 10260 in Hybrid system.

Directors attending the Meeting:

- | | |
|-----------------------------------|--|
| 1. Dr. Chaiyawat Wibulswasdi | Independent Director/ Chairman of the Board of Directors |
| 2. Mr. Tong Dhiranusornkit | Chairman of Executive Committee/ Vice Chairman |
| 3. Mr. Chaiyanandh Lapitananuvat | Vice Chairman/ Nomination and Remuneration Committee/
Executive Committee |
| 4. Ms. Nangnoi Charoenthaveesub | Independent Director/ Chairman of Audit Committee/ Nomination and
Remuneration Committee/ Corporate Governance and Sustainability
Committee |
| 5. Mr. Poonsawat Phoaprapat | Independent Director/ Co-Chairman of Corporate Governance and
Sustainability Committee/ Audit Committee/ Information Technology
Committee |
| 6. Mr. Songtham Phianpattanawit | Independent Director/ Chairman of Information Technology Committee/
Corporate Governance and Sustainability Committee/ Nomination and
Remuneration Committee |
| 7. Mr. Chakrit Tachanaparak | Independent Director/ Chairman of Nomination and Remuneration
Committee/ Audit Committee/ Information Technology Committee |
| 8. Mr. Vichan Amornrojanawong | Co-Chairman of Corporate Governance and Sustainability Committee /
Director/ Executive Committee |
| 9. Mr. Damrong Vipawatanakul | Director/ Executive Committee |
| 10. Mrs. Suwanna Mahakanjana | Director/ Corporate Governance and Sustainability Committee |
| 11. Mr. Damrongchai Vipawatanakul | Director/ Information Technology Committee/ Chief Executive Officer
and Managing Director |



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12. Mr. Thawach Dhiranusornkit Director/ Executive Committee/ Deputy Managing Director

It is deemed that the Company's Board of Directors attended the meeting with 100% participation.

Mr. Pumin Dhiranusornkit served as the Company Secretary.

Executives:

1. Mr. Nuttachai Veerakul Chief Corporate Strategy Officer
2. Mr. Damrongkich Vipawatanakul Chief Technical Officer
3. Mrs. Kanokwanrat Srimaneesiri Chief Financial Officer
4. Mr. Monsarn Dhiranusornkit Chief Corporate Sustainability Officer
5. Mr. Pumin Dhiranusornkit Chief Corporate Supply Chain Officer / Company Secretary

Auditor and representative from EY Office Limited:

1. Ms. Orawan Techawatanasirikul Certified Public Accountant, registration number 4807
2. Ms. Acha Prompayak Audit Manager

Legal office from Jigsaw Solution Company Limited:

1. Mr. Eknarin Meedee Act as a witness in the vote-counting process

Observer from Thai Investors Association: 2 persons

The proxy holder appointed by the Thai Investors Association to attend this meeting.

1. Mrs. Gesiree Panthura Attend by Physical Meeting
2. Miss Chantip Wittayakul Attend by E-AGM (Electronic)

Ms. Tharada Kooprasit, Vice President- Company Secretary, served as the master of ceremonies for the meeting and provided instructions on the procedures for casting and counting votes as follows:

Procedures for Determining a Quorum and Voting at the Meeting Venue:

1. According to Article 33 of the Company's Articles of Association, a quorum for a shareholders' meeting requires the attendance of at least 25 shareholders or proxy holders, or no fewer than half of the total number of shareholders, representing not less than one-third of the total number of issued shares.
2. As stipulated in Article 36 of the Company's Articles of Association, each share entitles the holder to one vote. Shareholders or proxy holders must cast their votes in one of three ways: approve, disapprove, or abstain. Splitting votes is not allowed. Any shareholder who has a special interest in a particular matter shall not be entitled to vote on that matter, except in the case of the election of directors. In the event of a tie, the Chairman of the meeting shall cast a deciding vote.



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3. Proxy holders must vote strictly in accordance with the instructions specified in the proxy form. Any vote cast that deviates from the proxy instructions shall be deemed invalid and not counted as a shareholder's vote.
4. The Company will read and tally the votes using barcodes on the voting cards. Votes against and abstentions will be deducted from the total votes of attending shareholders. Therefore, shareholders wishing to vote against or abstain must complete and sign their voting cards and raise their hands so that the staff can collect and count the ballots.
5. For the agenda concerning the appointment of directors retiring by rotation, shareholders must vote for each nominated director individually. Voting cards for this agenda will be collected in all cases—whether voting in favor, against, or abstaining—for transparency and auditability.
6. Shareholders attending the meeting in person who wish to raise questions or provide comments during each agenda item may do so by raising their hands, stating their name, surname, and number of shares held, and using the microphones provided by the Company. The company has established a minimum duration of 1 minute for submitting or asking questions during each session.

Procedures for Determining a Quorum and Voting for the E-AGM (Electronic Meeting):

1. Quidlab Co., Ltd., the Company's electronic meeting system (E-AGM) provider, delivered E-AGM services in compliance with the standards for electronic meetings set by the Electronic Transactions Development Agency (ETDA).
2. This E-AGM was conducted in accordance with applicable laws and regulations, including the Royal Decree on Electronic Meetings B.E. 2563 (2020), the Notification of the Ministry of Digital Economy and Society on Security Standards for Electronic Meetings B.E. 2563 (2020), and the information security standards for meeting control systems.
3. Shareholders may attend the meeting electronically either in person or by proxy. In the case of proxy attendance, the shareholder must submit the proxy form and relevant identification documents as specified.
4. Upon receipt of the documents, the Company will verify the eligibility to attend the meeting. Once verified, the Company will provide a username, password, and WebLink for electronic access to the meeting.
5. During the meeting, shareholders can vote on each agenda item by selecting "approve," "disapprove," or "abstain." If a shareholder does not cast a vote on any agenda item, the system will automatically count the vote as "approve."
6. Shareholders may submit questions via the chat box. The Company will read and address the questions during the meeting.
7. If shareholders encounter any technical issues before or during the meeting, they may contact Quidlab Co., Ltd., using the contact details displayed on the screen.



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Throughout the meeting, the Company will record images, audio, and video. Therefore, it is necessary for the Company to process the personal data of shareholders and/or proxy holders. However, the Company recognizes the importance of personal data protection and is fully committed to safeguarding the personal information of all shareholders, proxy holders, and meeting participants. The Company will strictly comply with the Personal Data Protection Act B.E. 2562 (2019). Shareholders and/or proxy holders are encouraged to review the Privacy Notice for the Annual General Meeting of Shareholders, as outlined in Attachment 10.

For the 2026 Annual General Meeting of Shareholders, there are a total of 8 agenda items as follows:

- Agenda 1: To consider and acknowledge the minutes of the Annual General Meeting of Shareholder for the year 2025 which held on April 28, 2025.
- Agenda 2: To consider and acknowledge a report on the Company's operating results for the year 2025.
- Agenda 3: To consider and approve the statement of financial position and income statement for the fiscal year ending on December 31, 2025.
- Agenda 4: To consider and approve the allocation of profits as a legal reserve, payment of dividends from the 2025 operating results.
- Agenda 5: To consider and approve the re-election of the Company's directors who are due to retire by rotation.
- Agenda 6: To consider and approve the directors' remuneration for the year 2026.
- Agenda 7: To consider and approve the appointment of auditors and determine the auditor's remuneration for the year 2026.
- Agenda 8: Other matters (if any).

In this regard, the Company has provided an opportunity for shareholders to propose agenda items deemed important and appropriate for inclusion in the meeting agenda, as well as to nominate candidates for directorship and submit questions in advance regarding the meeting agenda. This was made available via the Company's website during the period from November 1, 2025 to January 31, 2026. Upon the expiration of the said period, no shareholder proposed any additional agenda items.

Dr.Chaiyawat Wibulswasdi, Chairman of the Board and Chairman of the Meeting ("the Chairman"), declared the meeting open and extended a warm welcome to all shareholders and proxy holders in attendance.



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Following the welcome remarks, the Chairman invited Miss Tharada Kooprasit to inform the meeting of the number of shareholders attending the meeting in person and by proxy, both physically at the meeting venue and via electronic means, as follows:

The total shareholders who are eligible to attend the meeting is 3,047 persons, 545,000,000 shares, equivalent to 545,000,000 votes.

Shareholders participated in person	47 persons	101,166,913	votes
Shareholders attended the meeting via electronic meeting	0 persons	0	votes
Shareholders by proxies attending the meeting	223 persons	313,483,757	votes
Shareholders by proxies attending the meeting via electronic meeting	1 persons	200	votes
Total number of shareholders attending the meeting	271 persons	414,650,870	votes

equivalent to 76.0827 %.

According to Section 103 of the Public Limited Companies Act B.E. 2535 (1992) and Article 33 of the Company's Articles of Association, a quorum for a shareholders' meeting requires that not less than 25 shareholders be present in person or by proxy, or not less than one-half of the total number of shareholders, and the total number of shares held must not be less than one-third of the total number of shares sold, which is not less than 181,666,667 shares (one hundred eighty-one million, six hundred sixty-six thousand, six hundred sixty-seven shares).

The Chairman proceeded with the meeting in accordance with the following agenda items:

Agenda 1: To consider and acknowledge the minutes of the Annual General Meeting of Shareholder for the year 2025 which held on April 28, 2025

The Chairman informed the meeting that the Company had distributed a copy of the minutes of the 2025 Annual General Meeting of Shareholders, held on Monday, April 28, 2025, which had been duly certified by the shareholders at that meeting, in advance along with the Notice of Meeting. The Chairman therefore proposed that the meeting acknowledge the said minutes.

The Chairman then invited shareholders to ask questions or express comments. As this agenda item was for acknowledgment only, no vote was required, and no shareholders raised any questions or comments.

Resolution: The Meeting acknowledged the Minutes of the 2025 Annual General Meeting of Shareholders, which was held on Monday, April 28, 2025.

Agenda 2: To consider and acknowledge a report on the Company's operating results for the year 2025

As the Company had distributed the 2025 Annual Report (Form 56-1 One Report) in electronic format along with the Notice of the Meeting to all shareholders in advance, the Chairman assigned Mr. Damrongchai



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Vipawatanakul, Chief Executive Officer and Managing Director, to present the Company's performance for the year 2025. The summary of the report is as follows:

Revenue

In 2025, the Company recorded total revenue of THB 8,678.1 million, an increase of THB 887.8 million or 11.4% year-over-year (YoY), comprising:

- 1. Revenue from Sales:** THB 8,645.5 million, an increase of THB 902.1 million or 11.6% YoY, driven by sales growth across all product categories and distribution channels. Particularly the increase in sales of dairy products and food and bakery ingredients (FBI), the company's sales revenue has reached a new record once again, surpassing the previous peak achieved in 2024.
- 2. Other Income:** THB 32.7 million baht, decreasing slightly by 14.2 million baht, or 30.3% year-on-year (YoY), mainly due to a decline in foreign exchange gains.

Gross Profit Margin

In 2025, it remained stable compared to 2025 at approximately 30.9%, supported by improved production efficiency and effective cost management, despite an overall increase in average raw material costs and a decline in capacity utilization, mainly due to reduced production in the biscuit product category.

Net Profit

In 2025, the Company reported a net profit of 503.3 million baht, an increase of 97.4 million baht or 24.0% YoY. This represents the highest net profit since the Company's establishment in 1958 and marks a new record high for the third consecutive year. The key contributing factors are as follows:

1. Sales increased by 11.6% YoY, reaching the highest level since the Company's establishment.
2. Gross profit margin remained stable compared to 2024 at approximately 30.9%.
3. The ratio of sales and administrative expenses to sales decreased by 0.5% YoY, driven by higher sales, efficient cost management, and benefits from KCG Logistics Park and the Solar Rooftop project.
4. Financial costs decreased by 18.2% YoY due to a reduction in outstanding loans and a gradual decline in interest rates since late 2024.

Financial Position and Debt Ratios

As of the end of 2025, the Company's financial position and debt ratios were as follows:

Total Assets

As of December 31, 2025, the Company reported total assets of 6,315.9 million baht, an increase of 322.1 million baht, or 5.4%, from 5,993.8 million baht as of the end of 2024. The increase was mainly driven by higher levels of (1) inventories, (2) trade and other current receivables, (3) cash and cash equivalents, (4) property, plant and equipment, (5) right-of-use assets, and (6) intangible assets.



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Total Liabilities

As of December 31, 2025, the Company reported total liabilities of 3,119.2 million baht, an increase of 66.9 million baht, or 2.2%, from 3,052.4 million baht as of the end of 2024. The increase was mainly driven by higher (1) trade and other current payables, (2) lease liabilities, (3) non-current provisions for employee benefits, and (4) income tax payable.

Bank loans as of year-end 2025 totaled THB 946.8 million, a decline of THB 576.3 million or 37.8% from THB 1,523.1 million as of the end of 2024.

Shareholders' Equity

As of December 31, 2025, the Company's shareholders' equity totaled THB 3,196.6 million, an increase of THB 255.2 million or 8.7% from the end of 2024. The main contributors were:

1. Net profit for 2025 of THB 503.3 million, net of dividend payments of THB 223.4 million for the 2024 operating results, and
2. An decrease of THB 3.5 million in other components of equity

Debt Ratios

As of the end of 2025, the Company's debt-to-equity ratio (D/E) stood at 1.0 times, remaining relatively stable compared to the previous year. Meanwhile, the interest-bearing debt-to-equity ratio (IBD/E) was 0.3 times, decreasing from 0.6 times as of the end of 2024, mainly due to a reduction in borrowings from financial institutions and an increase in shareholders' equity.

Sustainability Awards

Driven by the Company's commitment to continuous business growth alongside sustainable development, in 2025 the Company received several key sustainability recognitions from various organizations, as follows:

- Achieved a 5-star "Excellent" Corporate Governance rating and ranked in the Top Quartile among listed companies with a market capitalization of 3,001–10,000 million baht for the second consecutive year, as assessed by the Thai Institute of Directors (IOD).
- Received a SET ESG Ratings score of AAA, improving from A in 2024.
- Awarded at SET Awards 2025 with the Commended Supply Chain Management Awards under the Sustainability Excellence category for the "Revived Pallet" project.
- Selected as one of the ESG100 companies with outstanding performance in Environmental, Social, and Governance (ESG) for the second consecutive year by Thaipat Institute, and received the "Sustainability Disclosure Acknowledgement" award for 2025, also for the second consecutive year.
- Received the Outstanding Ethics Award from the Thai Chamber of Commerce (23rd edition, 2025), marking the Company's first participation and recognition.



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- Achieved a full score of 100 in the 2025 Annual General Meeting (AGM) quality assessment for the second consecutive year, as evaluated by the Thai Investors Association.

The Company officially declared its intention to join the Thai Private Sector Collective Action Against Corruption (CAC) on 13 November 2025 and was certified as a CAC member for the first time on 31 March 2026.

This certification represents another important milestone for KCG in strengthening its good corporate governance standards. The Company has established clear guidelines for executives and employees to strictly follow, while also communicating its anti-corruption policies to business partners and stakeholders. This fosters awareness and understanding in combating corruption in all forms, supporting the Company's journey toward becoming a transparent and sustainable organization.

Sustainability Performance

The Company is committed to continuously advancing its sustainability efforts in order to create shared value for all stakeholders, while enhancing its competitiveness and laying a strong foundation for stable and sustainable long-term growth. A summary of the Company's key sustainability performance in 2025 across various dimensions is as follows:

Governance and Economic Dimension

- Revenue from product innovation exceeded THB 637.8 million, including more than THB 396.4 million from new product innovations and THB 241.4 million from health and nutrition product innovations.
- 100% of new and key suppliers signed and complied with the Company's Supplier Code of Conduct.
- 100% of new and key suppliers were screened for sustainability-related issues.
- Zero complaints related to unethical conduct and corruption.
- 100% completion of critical business continuity plan (BCP) exercises.
- Zero cyberattacks that impacted the Company's operations.
- Zero incidents of personal data breaches or leaks.
- Certified to the Information Security Management System standard (ISO/IEC 27001:2022).

Social Dimension

- Customer satisfaction score reached 80% (up from 72% in 2024).
- Employee engagement level was 73.2%.
- Average training hours per employee were 20.8 hours per person per year (compared to the target of 14 hours per person per year).
- Lost Time Injury Frequency Rate (LTIFR) decreased to 2.37, down from 6.17 in 2024.
- The number of work-related fatalities was zero, and the rate of occupational illnesses was zero.
- The number of significant incidents involving violations of social laws, regulations, or human rights was zero.



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- Achieved FSSC 22000 (Food Safety System Certification for Transport and Storage) for KCG Logistics Park.
- Received Halal certification from BPJPH (Halal Indonesia) for the Bang Phli and Thepharak branches, which is a mandatory halal standard in Indonesia, demonstrating respect for religious and cultural diversity and supporting the large Muslim consumer market in Indonesia.

In 2025, the company spent approximately THB 3.4 million on donations to non-profit organizations and investments in the “Igniting Dreams” project, which aims to support social and community development. A total of 48 organizations were supported throughout the year.

Environmental Dimension

- Total greenhouse gas (GHG) emissions (Scope 1 and 2) decreased by 6.7% compared to the 2024 baseline. GHG emissions intensity per unit of production (Carbon Intensity) decreased by 3.9% compared to the 2024 baseline.
- The proportion of renewable electricity consumption increased by 18.2%, from 7.4% in 2024, driven by five newly installed solar rooftop projects that have been operating at full capacity since November 2024 and throughout 2025.
- Electricity consumption per unit of production decreased by 0.7% compared to 2024.
- Total electricity expenses decreased by 17.7% compared to 2024.
- Total water consumption per ton of production decreased by 5.4% compared to 2024. Both factories are able to treat and reuse 100% of wastewater within their operations.
- The company received Green Industry Level 4 (Green Culture) certification from the Department of Industrial Works, Ministry of Industry.
- The number of oil and chemical spills with environmental impact was zero.
- The amount of waste sent to landfill at the Thepharak plant was zero (Zero Waste to Landfill), and waste generated per unit of production decreased by 6% compared to 2024.
- Food waste per unit of production decreased by 44.8% compared to 2024, with 85.7% of total food waste being reused as animal feed.

JUMP+ Plan

In addition to reporting the company's past performance, Khun Damrongchai also presented the company's value creation plan, known as the JUMP+ Plan, along with KCG's financial targets. The key milestones are summarized as follows:

- On 25 February 2026, the Board of Directors approved the disclosure of the JUMP+ Plan.
- On 13 March 2026, the company officially disclosed the JUMP+ Plan through the Stock Exchange of Thailand (SET) system.



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- On 27 March 2026, The company's executives has completed the presentation of the JUMP+ plan via the Stock Exchange of Thailand's disclosure system.

Going forward, the company will report and communicate progress on the JUMP+ Plan every six months, following the submission of its semi-annual and annual financial statements, over a period of three years until the completion of the project. Updates will be disclosed through the SET system and presented during Opportunity Day events.

The company's value creation plan, or JUMP+ Plan, consists of three key pillars as follows:

1. Business Plan

This includes two main strategies:

(1) Growth Strategy and (2) Transition Strategy

Strategy 1: Growth Strategy

This strategy consists of two key initiatives:

- Initiative 1: Strengthening the Core Business
Focus on enhancing the value proposition for existing customer segments to reinforce market leadership.
- Initiative 2: Expanding into Adjacent Businesses
Expand into new markets or related business opportunities, including responding to market trends and lifestyle shifts in Longevity & Wellness.

Strategy 2: Transition Strategy

This strategy consists of two key initiatives:

- Initiative 1: Operational Excellence
Enhance the efficiency of core business operations through strategic cost and expense management, continuous process improvement, and data-driven decision-making, including the adoption of AI, digital technologies, and automation systems.
- Initiative 2: Organizational Agility
Strengthen operational agility to support rapid and efficient expansion into related businesses, while elevating standards beyond industry requirements.

2. Governance Plan

The Governance Plan consists of four key initiatives:

1. Enhancing anti-fraud and anti-corruption measures
2. Strengthening whistleblowing mechanisms
3. Improving governance of artificial intelligence (AI) usage
4. Enhancing information security governance



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3. Climate Action Plan

The Climate Action Plan includes two key initiatives:

1. Greenhouse Gas Inventory Development – The company has already completed its greenhouse gas emissions reporting.
2. Greenhouse Gas Reduction Plan – Establishing and implementing measures to reduce emissions.

Shareholders who are interested can access the full JUMP+ Plan by scanning the QR code displayed on the screen or by visiting the Stock Exchange of Thailand (SET) website or the company's website, where presentation materials and the JUMP+ webcast are available.

Through participation in the JUMP+ program, the company has set a net profit target of approximately THB 750–800 million by 2028 (within the next three years). The financial targets for the period 2026–2028 are as follows:

- Revenue growth target: 6–8% per year. During the years 2026–2028.
- Net profit growth target: 10–15% per year. During the years 2026–2028.
- Net profit margin targets: During the years 2026–2028.
 1. 6.1–6.6% in 2026
 2. 6.7–7.2% in 2027
 3. 7.2–7.7% in 2028

After Mr. Damrongchai Vipavatanakul, Chief Executive Officer and Managing Director, presented the company's 2025 operating results, the Chairman invited shareholders to ask questions.

Shareholder Mr. Supasak Jullasorn holds 73,000 shares.

He has one commendation and one observation. The commendation is for the hybrid meeting format, which reflects transparency. He also appreciates the requirement for shareholders to state the number of shares they hold before asking questions or expressing opinions. This promotes transparency and does not impose limitations based on the number of shares held—shareholders with even a small stake are still able to ask questions and provide suggestions to the company. However, many companies do not impose such a requirement, as Thai cultural tendencies toward modesty may make some shareholders feel reluctant. Therefore, this practice should not become a barrier to shareholders who wish to ask questions or express their views.

The observation concerns the company's participation in the JUMP+ program. While this is a positive initiative aimed at value creation, it is noted that many companies in the program tend to present it more as a business plan rather than clearly demonstrating how the company will achieve growth and generate profits. If the program focuses on value creation, the company needs to go beyond JUMP+ by emphasizing the effective use of capital, since increasing shareholder value ultimately depends on how capital is deployed.



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Dr. Chaiyawat, the Chairman, responded as follows:

Regarding the requirement for shareholders to declare the number of shares they hold before asking questions or providing suggestions, the company will take this into consideration for future meetings.

As for participation in the JUMP+ program, the company would like to inform shareholders that it is committed to achieving continuous growth. Therefore, the use of investment capital, as suggested by the shareholder, is already a direction the company has consistently implemented in its operations each year, along with ongoing adjustments to its strategic plans. In the case of JUMP+, it serves as a framework for setting broad, high-level plans, with guidance and support provided by the Stock Exchange.

Ms. Ketsiree Panthura from the Thai Investors Association expressed her views to the meeting as follows:

Ms. Ketsiree Panthura, a representative from the Thai Investors Association, expressed her opinion at the meeting that she agrees with Mr. Suphasak Chullasorn, a shareholder, who proposed that shareholders should not be required to disclose the number of shares they hold before making comments or asking questions. This is because it is unnecessary, as any shareholder attending a general meeting has the right to do so even with just one share. The number of shares does not affect the right to attend the meeting.

Therefore, whether a shareholder attends in person or by proxy is sufficient to exercise the right to ask questions and express opinions.

Regarding the second issue about JUMP+, she asked what benefits KCG Company has received from participating in this program.

Dr. Chaiyawat, the Chairman, responded that regarding the benefits the company has received from the JUMP+ program, he would like to invite Mr. Damrongchai, Chief Executive Officer and Managing Director responded, to address the question.

Mr. Damrongchai responded as follows:

The company already prepares business plans on a regular basis, including short-term, medium-term, and long-term plans. The benefits the company has received from participating in the JUMP+ program can be summarized as follows:

1. The company receives knowledge support from specialized experts who provide guidance in developing its business plans.
2. The company receives financial support for implementing plans and developing the business.



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3. The company gains opportunities, through channels provided by the Stock Exchange, to meet with investors every six months in order to communicate with investors every six months, providing updates on the performance of the JUMP+ plan, including any adjustments to the plan, to ensure continuous disclosure to investors.

No shareholders raised any questions or expressed additional comments, as this agenda item was for acknowledgment only; therefore, no voting was required.

Resolution: The Meeting acknowledged the Company's operating results for the year 2025.

Agenda 3: To consider and approve the Statement of Financial Position and statement of income for the fiscal year ended December 31, 2025.

The Chairman assigned Ms. Kanokwanrat Srimaneesiri, Chief Financial Officer, to present the statement of financial position and the statement of profit or loss for the year ended December 31, 2025. Ms. Kanokwanrat reported as follows:

In compliance with Section 112 of the Public Limited Companies Act B.E. 2535 (1992) and Articles 37 and 40 of the Company's Articles of Association, which require shareholder approval of the Company's financial statements, the Company has prepared its financial statements for the year ended December 31, 2024. These financial statements have been audited by a certified public accountant, who expressed an unqualified opinion.

The Company's Board of Directors has approved the financial statements in accordance with the recommendation of the Audit Committee, which has reviewed and deemed the statements to be accurate, complete, and reliable. Details of the financial statements are disclosed under the "Financial Statements" section of the Company's 2025 Form 56-1 One Report, which is accessible via QR code sent to all shareholders together with the Notice of the Shareholders' Meeting.

The key details of the financial statements are as follows:

Unit: Baht (THB)

Items	Consolidated financial statements as of December 31		
	2024 (THB)	2025 (THB)	Change (%)
Total assets	5,993,775,180	6,315,854,529	5.37
Total liabilities	3,052,369,295	3,119,241,029	2.19
Total Shareholder's equity	2,941,405,885	3,196,613,500	8.68
Total revenues	7,790,301,961	8,678,145,124	11.40
Net profit	405,833,549	503,272,853	24.01
Earnings per share	0.74	0.92	24.32



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As no other shareholders raised further questions or comments, the Chairman requested that the shareholders and proxies consider and approve the Statement of Financial Position and the Statement of Comprehensive Income for the fiscal year ended December 31, 2025.

Resolution:

The shareholders' meeting, after due consideration, unanimously resolved to approve the statement of financial position and the statement of comprehensive income for the fiscal year ended December 31, 2025, with the majority votes of the shareholders attending the meeting and entitled to vote, as follows:

Voting Results for This Agenda Item

Approved	423,695,531	votes	Equivalent to the percentage of	100.0000
Disapproved	0	votes	Equivalent to the percentage of	0.0000
Abstained	0	votes	Equivalent to the percentage of	0.0000
Invalid Ballots	-	votes	Equivalent to the percentage of	0.0000
Total	423,695,531	votes	Equivalent to the percentage of	100.0000

Note: For this agenda item, 12 additional participants joined the meeting, representing 9,044,661 shares. This brought the total number of participants to 283 and the total number of shares represented for this agenda item to 423,695,531 shares.

Agenda 4: To consider and approve the allocation of profits as a legal reserve, payment of dividends from the 2025 operating results.

The Chairman assigned Mr. Chakrit Tachanaparak, Chairman of the Nomination and Remuneration Committee, to present the report.

Mr. Chakrit Tachanaparak informed the meeting that, in accordance with Section 116 of the Public Limited Companies Act B.E. 2535 (1992), including its amendments, and Article 46 of the Company's Articles of Association, the Company is required to allocate at least 5% of its annual net profit, after deducting accumulated losses (if any), to a legal reserve until such reserve reaches no less than 10% of the registered capital.

As of the end of 2025, the Company had a registered capital of THB 545 million and a legal reserve of THB 56 million, equivalent to 10.28% of the registered capital. Since this meets the statutory requirement, there is no need to allocate additional profits to the legal reserve.

Regarding dividend payments, the Company maintains a policy to distribute dividends at a rate of no less than 40% of net profit from the separate financial statements, after corporate income tax and legal reserve allocations.



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Dividend distribution must also take into account factors relevant to the best interests of shareholders, such as economic conditions, operating performance, financial position, cash flow, and any covenants under credit facilities with commercial banks or financial institutions, if applicable.

According to the resolution of the Board of Directors' Meeting No. 2/2026 held on February 25, 2026, and after considering the Company's performance and financial position, the Board proposed that the Annual General Meeting of Shareholders approve a dividend payment for the fiscal year from January 1 to December 31, 2025, as follows:

Net profit from the separate financial statements for the year 2025 was THB 503,601,168 (Five hundred Three million six hundred one thousand one hundred sixty-eight baht), equivalent to Earnings Per Share (EPS) of THB 0.92.

The proposed dividend payment is THB 0.51 per share, for a total of 545 million shares, resulting in a total dividend payout of THB 277,950,000 (Two hundred seventy-seven million nine hundred fifty thousand baht), representing 55.2% of the net profit from the separate financial statements.

The Company did not pay any interim dividend during the past year.

A summary of the allocation of profits to the legal reserve and the dividend payment for the fiscal year 2025, along with comparisons to the dividends for the fiscal years 2024 and 2023, is as follows:

Item	Year 2023	Year 2024	Year 2025 (Proposed Year)
Net profit (separate financial statements) (Million Baht)	305.7	411.3	503.6
Net profit (consolidated financial statements) (Million Baht)	305.9	405.8	503.3
Number of paid-up shares (Million Shares)	545	545	545
Net profit per share as per the company's separate financial statements (Baht per share)	0.56	0.75	0.92
Dividend paid (Baht per share)	0.30	0.41	0.51
Total dividends paid (Million Baht)	163.5	223.5	278.0
Dividend paid to net profit ratio (separate financial statements) (percent)	53.5%	54.3%	55.2%
Dividend paid to net profit ratio (consolidated financial statements) (percent)	53.4%	55.1%	55.2%

The proposed dividend payment is deemed appropriate and in line with the Company's dividend policy.



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The Record Date for determining the names of shareholders entitled to receive the dividend is May 6, 2026, and the dividend payment date is set for May 22, 2026.

Individual shareholders receiving this dividend are eligible to claim a tax credit in accordance with Section 47 bis of the Revenue Code, as the dividend is paid from net profits on which the Company has already paid corporate income tax at the rate of 20%.

The Chairman invited shareholders to ask questions and express their opinions. The following questions were raised:

The following question was raised by a shareholder:

Mr. Supasak Jullasorn, a shareholder holding 73,000 shares, suggested that in addition to dividend payments, the company should consider a share buyback program if at an appropriate and value-accretive time, as a form of reinvestment in the company itself.

Dr. Chaiwat, the Chairman, responded that the Board of Directors considers share buybacks from time to time. The shareholder's suggestion is considered beneficial and will be taken into further consideration.

There was also an advance question from a shareholder, Mr. Vichit Wongpiyanantakul, asking whether the company's plan has a policy or tendency to pay dividends twice a year.

For this agenda item, Mr. Chakrit was invited to respond.

Mr. Chakrit responded that, given the multiple risks present this year, the company will first review its operating results for the first six months. If the performance proves to be strong and continues at a high level, the Nomination and Remuneration Committee will then propose the matter to the Board of Directors for further consideration, ensuring its appropriateness and alignment with the prevailing situation

As no further questions or comments were raised, the Chairman requested that the shareholders and proxies consider and approve the annual dividend payment and acknowledge that no interim dividends were paid during 2025, as proposed.

Resolution

The shareholders' meeting, after due consideration, unanimously resolved to approve the following:

1. As of the end of 2025, the Company had registered capital of THB 545 million and a legal reserve of THB 56 million, representing 10.28% of the registered capital, which meets the statutory requirement. Therefore, there is no need to allocate additional profit to the legal reserve.
2. No interim dividend was paid during the year 2025.



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3. Approved the annual dividend payment in the total amount of THB 277,950,000 at the rate of THB 0.51 per share, which is consistent with the Company's dividend policy.

The resolution was passed with a majority vote of the shareholders attending the meeting and eligible to vote, as follows:

Voting Results for This Agenda Item

Approved	423,740,131	votes	Equivalent to the percentage of	100.0000
Disapproved	0	votes	Equivalent to the percentage of	0.0000
Abstained	0	votes	Equivalent to the percentage of	0.0000
Invalid Ballots	-	votes	Equivalent to the percentage of	0.0000
Total	423,740,131	votes	Equivalent to the percentage of	100.0000

Note: For this agenda item, 1 additional participant joined the meeting, representing 44,600 shares, bringing the total number of participants to 284. The total number of shares represented for this agenda item was 423,740,131 shares.

Agenda 5: To consider and approve the appointment of directors to replace those who will retire by rotation in 2025

Chairman informed the Meeting that at this 2026 Annual General Meeting of Shareholders, there were 4 directors who vacated the office by casting lots as follows:

- 1) Dr. Chaiyawat Wibulswasdi Independent Director
- 2) Mr. Vichan Amornrojanawong Director
- 3) Mrs. Suwanna Mahakanjana Director
- 4) Mr. Thawach Dhiranusornkit Director (Executive Director)

The Chairman informed the meeting that, in compliance with good corporate governance principles, the directors who are due to retire by rotation will be requested to leave the meeting temporarily during the relevant agenda item. Since Dr. Chaiyawat Wibulswasdi, the Chairman of the Board who is presiding over the meeting, has reached the end of his term as a director, Mr. Tong Dhiranusornkit, the Vice Chairman, is therefore requested to act as the Chairman of the meeting in his place. In addition, Mr. Chakrit Tachanaparuk, Chairman of the Nomination and Remuneration Committee, is requested to present this agenda item.

Mr. Chakrit Tachanaparuk, Chairman of the Nomination and Remuneration Committee, presented that in accordance with the Public Limited Companies Act B.E. 2535 (as amended) and Article 17 of the Company's Articles of Association, at every Annual General Meeting of Shareholders, one-third (1/3) of the total number of directors shall retire from office. For the first and second years following the Company's registration, the directors



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who are to retire shall be determined by drawing lots. In subsequent years, the directors who have held office for the longest period shall retire. Directors retiring by rotation may be re-elected to serve another term.

Currently, the Company has a total of 12 directors. At the 2025 Annual General Meeting of Shareholders, four directors are due to retire by rotation. They are:

- | | | |
|----|----------------------------|-------------------------------|
| 1) | Dr. Chaiyawat Wibulswasdi | Independent Director |
| 2) | Mr. Vichan Amornrojanawong | Director |
| 3) | Mrs. Suwanna Mahakanjana | Director |
| 4) | Mr. Thawach Dhiranusornkit | Director (Executive Director) |

Election of Directors

The Nomination and Remuneration Committee conducted the selection process for Company directors with transparency, diligence, and due care, as follows:

1. The Company provided shareholders with the opportunity to nominate qualified candidates for directorship in advance, during the period from November 1, 2025, to January 31, 2026, in accordance with the criteria set by the Company. No shareholder nominated any individual for consideration within the specified period.
2. The Committee carefully considered and screened candidates based on qualifications, expertise, knowledge, experience, and professionalism from diverse fields—without discrimination regarding race, nationality, or religion. The assessment also included each candidate's performance, dedication to the Company, and independence (in the case of independent directors), ensuring compliance with all applicable legal requirements.

At the Board of Directors' Meeting No. 2/2026, held on 25 February 2026 (excluding the directors retiring by rotation at this AGM), the Board thoroughly reviewed all nominees proposed by the Nomination and Remuneration Committee. Evaluation criteria included academic qualifications, relevant experience in the Company's line of business, past performance, and time commitment to the Company.

In addition, Dr. Chaiyawat Wibulswasdi, an independent director who has been nominated, possesses the qualifications of independence as required under the relevant laws, and is able to express opinions and perform his duties independently.

Recommendation for Consideration:

It is proposed that the four directors retiring by rotation be re-elected as directors or independent directors of the Company for another term.



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The Chairman invited shareholders to raise questions or express opinions. As there were no further questions or comments, the Chairman requested the shareholders and proxies to consider and approve the appointment of each retiring director on an individual basis.

Resolution

The Shareholders' Meeting unanimously resolved to approve the reappointment of all four directors to serve another term in office, with the same authority as before, by a majority vote of the shareholders present and entitled to vote. The voting result for each director is as follows:

Voting Results for This Agenda Item

No. 1: Dr. Chaiyawat Wibulwasdi

Approved	423,738,431	votes	Equivalent to the percentage of	99.9996
Disapproved	1700	votes	Equivalent to the percentage of	0.0004
Abstained	0	votes	Equivalent to the percentage of	0.0000
Invalid Ballots	-	votes	Equivalent to the percentage of	0.0000
Total	423,738,431	votes	Equivalent to the percentage of	100.0000

The voting results indicate that the Shareholders' Meeting approved the reappointment of Dr. Chaiyawat Wibulwasdi for another term, by a majority vote of the shareholders present at the meeting and entitled to vote.

No. 2: Mr. Vichan Amornrojanawong

Approved	423,740,131	votes	Equivalent to the percentage of	100.0000
Disapproved	0	votes	Equivalent to the percentage of	0.0000
Abstained	0	votes	Equivalent to the percentage of	0.0000
Invalid Ballots	-	votes	Equivalent to the percentage of	0.0000
Total	423,740,131	votes	Equivalent to the percentage of	100.0000

The voting results indicate that the Shareholders' Meeting approved the reappointment of Mr. Vichan Amornrojanawong for another term, by a majority vote of the shareholders present at the meeting and entitled to vote.

No. 3: Mrs. Suwanna Mahakanjana

Approved	423,740,131	votes	Equivalent to the percentage of	100.0000
Disapproved	0	votes	Equivalent to the percentage of	0.0000
Abstained	0	votes	Equivalent to the percentage of	0.0000
Invalid Ballots	-	votes	Equivalent to the percentage of	0.0000
Total	423,740,131	votes	Equivalent to the percentage of	100.0000



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The voting results indicate that the Shareholders' Meeting approved the reappointment of Mrs. Suwanna Mahakanjana for another term, by a majority vote of the shareholders present at the meeting and entitled to vote.

No. 4: Mr. Thawach Dhiranusornkit

Approved	423,740,131	votes	Equivalent to the percentage of	100.0000
Disapproved	0	votes	Equivalent to the percentage of	0.0000
Abstained	0	votes	Equivalent to the percentage of	0.0000
Invalid Ballots	-	votes	Equivalent to the percentage of	0.0000
Total	423,740,131	votes	Equivalent to the percentage of	100.0000

The voting results indicate that the Shareholders' Meeting approved the reappointment of Mr. Thawach Dhiranusornkit I for another term, by a majority vote of the shareholders present at the meeting and entitled to vote.

Summary of Voting Results by Shareholders and Proxies on Agenda Item 5: Consideration and Approval of the Appointment of Directors to Replace Those Retiring by Rotation

The Shareholders' Meeting resolved to approve the reappointment of all four directors for another term by a majority vote of the shareholders present at the meeting and entitled to vote.

Agenda 6: To consider and approve the determination of directors' remuneration for the year 2026

The Chairman assigned Mr. Chakrit Tachanaparak, Chairman of the Nomination and Remuneration Committee, who presented this agenda item to the meeting.

Mr. Chakrit Tachanaparak, Chairman of the Nomination and Remuneration Committee, reported the following:

According to the Company's Articles of Association, Clause 22, the Company's directors are entitled to receive remuneration from the Company in the form of rewards, meeting allowances, bonuses, or other benefits as approved by the Shareholders' Meeting by a vote of no less than two-thirds (2/3) of the total votes of shareholders attending the meeting. The remuneration may be determined as a fixed amount or based on specific criteria, and may either apply for a specific period or remain in effect until amended by a subsequent resolution of the Shareholders' Meeting.

The policy used by the Nomination and Remuneration Committee to determine directors' remuneration is based on the following principles:

1. Appropriateness and alignment with duties and responsibilities of each director. For example, the Chairman of the Board, Chairpersons of subcommittees, and members of various subcommittees are entitled to additional compensation based on their roles.



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2. Benchmarking against listed companies in the same industry sector and of similar business size. The remuneration should be sufficient to attract and retain qualified and experienced directors who can contribute to the Company's goals.
3. Consideration of macroeconomic conditions, business expansion, and the Company's financial performance.
4. Remuneration structure must be clear, transparent, and easy to understand.

The directors' remuneration consists of monthly retainer fees, meeting allowances, and annual gratuities.

At the Board of Directors' Meeting No. 2/2025 held on February 25, 2026, the Board carefully considered the proposal of the Nomination and Remuneration Committee in light of industry benchmarks, past performance, responsibilities, and the Company's business growth and profitability. The Board resolved to propose the following to the Shareholders' Meeting for approval:

1. Monthly remuneration and meeting allowances.

To maintain the same rates as in 2025, and as it remains suitable. A comparison of the proposed remuneration with that of 2025 is as follows:

Details of remuneration	2025	2026 (Proposed Year)
1. The Board of Directors		
1.1 Monthly Remuneration (Baht/person/month)		
- Chairman	100,000	100,000
- Vice Chairman	60,000	60,000
- Directors	40,000	40,000
1.2 Meeting allowance (Baht / person/ time)		
- Chairman	60,000	60,000
- Vice Chairman	40,000	40,000
- Directors	30,000	30,000
2. Remuneration for Sub-Committees (Total of 5 Committees), Meeting Allowance Only (Baht/person/meeting)		
2.1 Executive Committee / Audit Committee (2 Committees)		
- Chairman	40,000	40,000
- Directors	30,000	30,000



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Details of remuneration	2025	2026 (Proposed Year)
2.2 The Information Technology Committee / The Corporate Governance and Sustainability Committee and The Nomination and Remuneration Committee (3 Committees)		
- Chairman	30,000	30,000
- Directors	20,000	20,000

The proposed amount for annual director compensation for 2026 does not exceed 13.66 million Baht, the same amount as for the year 2025.

2. Annual gratuity of the 2025 operating results.

Annual gratuity is based on the company's performance for the fiscal year ending December 31, 2025. Approval is requested for an annual bonus with a budget not exceeding 5 million Baht, the same rate as in 2025. The Nomination and Remuneration Committee will be assigned to consider and allocate the annual gratuity to each director as appropriate, within the approved budget.

3. Other Benefits and Compensation:

-None-

The payment conditions for the above director's compensation are as follows:

1. Meeting allowances will be paid only to directors who attend meetings.
2. In case that there are more than 1 meeting of the Board of Directors and/or sub-committees within the same month, the meeting allowances will be paid for only one meeting.
3. The directors' remuneration, both monthly remuneration and meeting allowance, and annual gratuity will be paid only to non-executive directors. (Currently, the company has 12 directors, 2 of whom are executive directors.)

In addition to the aforementioned compensation, the Board of Directors will not receive any other benefits or compensation.

For the year 2025, the company paid director compensation totaling 17.24 million Baht, from the approved budget of not exceeding 18.66 million Baht, as detailed in the 2025 Annual Report (Form 56-1 One Report).

Therefore, it is proposed to the shareholders' meeting for approval of the director's remuneration for 2026, with a total budget not exceeding 18.66 million Baht which is the same as the previous year 2025, with the details as follows:



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Unit: Million Baht

Description	Not exceeding	
	Compare to 2025	2026 (Proposed Year)
a) Monthly remuneration and meeting allowances	13.66	13.66
b) Annual gratuity of the 2025 operating results	5.00	5.00
Total (a + b)	18.66	18.66

Chairman's Opening for Questions and Comments:

Mr. Supasak Jullasorn, a shareholder holding 73,000 shares, asked whether the annual bonus paid to directors is determined solely based on the company's performance or if other factors are also considered.

Mr. Chakrit replied that it is based solely on the company's performance.

As there were no further questions or comments from shareholders, the Chairman requested that shareholders and proxies consider approving the directors' remuneration for 2026 and the annual bonus for the 2025 performance, as proposed by the Nomination and Remuneration Committee, in an amount not exceeding Baht 18,660,000 (the same as in 2025).

Resolution:

The shareholders' meeting has unanimously approved the annual director compensation for the year 2026 and the annual bonus for the performance of the fiscal year 2025 as proposed by the Nomination and Remuneration Committee. The total amount approved is not exceeding 18,660,000 Baht, with the resolution receiving at least two-thirds of the votes from the shareholders present at the meeting, as follows.

Voting Results for This Agenda Item

Approved	423,740,135	votes	Equivalent to the percentage of 100.0000
Disapproved	0	votes	Equivalent to the percentage of 0.0000
Abstained	0	votes	Equivalent to the percentage of 0.0000
Invalid Ballots	-	votes	Equivalent to the percentage of 0.0000
Total	423,740,135	votes	Equivalent to the percentage of 100.0000

Note: For this agenda item, 2 additional participants joined the meeting, representing 4 shares, bringing the total number of participants to 286. The total number of shares represented for this agenda item was 423,740,135 shares.



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Agenda 7: To consider and approve the appointment of auditors and determine the auditor's remuneration for the year 2026

The Chairman assigned Ms. Nangnoi Charoenthaveesub, Chairman of the Audit Committee, to present the report for this agenda item.

Ms. Nangnoi reported as follows:

Pursuant to the Public Limited Companies Act B.E. 2535 (1992), including its amendments, Section 120, and Article 37 of the Company's Articles of Association, the Annual General Meeting of Shareholders is required to appoint the Company's auditor and determine the audit fees annually.

Details regarding the proposed auditor and audit fees for the year 2026 have been sent to all shareholders together with the Notice of the Annual General Meeting. The Audit Committee has reviewed and proposed the matter to the Board of Directors, which has duly considered the independence, appropriateness, and reasonableness of the proposed audit fees, as well as the qualifications required by law and the auditor's performance in the past year.

Therefore, the Board recommends that the Annual General Meeting of Shareholders approve the appointment of EY Office Limited ("EY") as the Company's auditor for the fiscal year ending December 31, 2026, and that one of the following auditors be authorized to review, audit, and express an opinion on the Company's financial statements.

- | | | |
|----|----------------------------------|---|
| 1. | Miss. Orawan Techawatanasirikulq | Certified Auditor Registration no. 4807 |
| 2. | Mrs. Kingkarn Asawarangsarit | Certified Auditor Registration no. 4496 |
| 3. | Miss Rosaporn Dechaakhom | Certified Auditor Registration no. 5659 |
| 4. | Miss Wilaiporn Chaowiwatkul | Certified Auditor Registration no. 9309 |
| 5. | Miss Naraya Srisuk | Certified Auditor Registration no. 9188 |

In the event that the aforementioned auditors are unable to perform their duties, EY shall appoint another certified public accountant from EY to audit and express an opinion on the Company's financial statements in their place.

It is therefore proposed that the Annual General Meeting of Shareholders approve the auditor's remuneration for the Company for the year 2026 in the amount of Baht 2,150,000, which is, this represents an increase from 2025 of Baht 100,000, or 5 percent, in order to align with the scope of duties and relevant factors. This amount excludes other necessary expenses reimbursed on an actual basis (out-of-pocket expenses). In 2025, the Company paid non-audit service fees to EY in the amount of Baht 20,000.



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Additionally, EY is also the appointed auditor for Indoguna (Thailand) Co., Ltd., a subsidiary of the Company, for the fiscal year 2026, with an audit fee of Baht 340,000, the same as that of the year 2025.

EY Office Limited and the nominated auditors have no relationship or conflict of interest with the Company, its subsidiaries, management, major shareholders, or any related persons that may affect their independence in performing their duties.

Details of the proposed auditors and audit fees for the year 2026 have already been provided to all shareholders together with the Notice of the Annual General Meeting, as set out in Enclosure 4.

The Chairman opened the floor to shareholders for questions and comments.

As there were no further questions or comments, the Chairman requested the shareholders and proxies to consider and approve the appointment of the auditor and the determination of the auditor's remuneration for the year 2026 as proposed.

Resolution:

The shareholders' meeting, having duly considered the matter, resolved unanimously to approve the appointment of the auditors and the determination of the auditors' remuneration for the fiscal year 2026, by a majority vote of the shareholders who attended the meeting and had the right to vote, with the voting results as follows:

Voting Results for This Agenda Item

Approved	423,740,140	votes	Equivalent to the percentage of	100.0000
Disapproved	0	votes	Equivalent to the percentage of	0.0000
Abstained	0	votes	Equivalent to the percentage of	0.0000
Invalid Ballots	-	votes	Equivalent to the percentage of	0.0000
Total	423,740,140	votes	Equivalent to the percentage of	100.0000

Note: For this agenda item, an additional 1 shareholder joined the meeting, holding 5 shares. The total number of shareholders attending the meeting for this agenda item was therefore 287, representing a total of 423,740,140 shares.

Agenda 8: Others (if any)

There were no other matters proposed for consideration at the meeting.

After all agenda items had been duly considered, the Chairman invited the meeting to raise questions and express opinions. The questions from shareholders, both those attending in person and those represented by proxies, were addressed. A summary is as follows:



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Questions from Mr. Vichit Wongpiyananthakul, did not attend the meeting in person but submitted questions in advance.

1. What is the trend in the Company's cost structure for Q1 and Q2 2026, and through which quarter has the Company hedged or locked in its raw material costs?

Answer (Mr. Damrongchai):

The company normally procures its key raw materials in advance. For some items, purchases have already been secured through the end of the second quarter; for others, through mid-third quarter; and certain items have been fully secured for the entire year. The average prices of key raw materials in the first and second quarters of 2026 have remained relatively stable.

2. How did the Company's gross profit margin (GPM) trend in Q1 2026 compared with Q1 2025, and if raw material costs increase, does the Company have the ability to pass through such cost increases to customers? If so, how?

Answer (Mr. Damrongchai):

Gross profit margin (GPM) in the first quarter of 2026 is expected to improve slightly year-on-year (YoY), driven by more favorable average raw material prices compared to the same period last year. A similar trend is anticipated for the second quarter. However, the situation in the Middle East may impact freight costs and plastic packaging costs. That said, plastic packaging represents a relatively small portion of total cost—approximately 3% of cost of goods sold (COGS). As for freight costs, any increase, particularly due to higher oil prices—will primarily affect selling, general and administrative (SG&A) expenses.

3. Did the increase in transportation costs toward the end of Q1 have any impact on net profit margin? What measures does the company have in place to mitigate such impacts?

Answer (Mr. Damrongchai):

The company utilizes both its own fleet and outsourced logistics providers. Freight rates for outsourced providers have been adjusted in response to rising fuel costs. In addition, the company has been enhancing delivery efficiency by optimizing route planning, consolidating shipments for the same routes as much as possible, and minimizing delivery frequency in order to reduce costs and improve overall logistics efficiency.

As there were no further questions or comments from shareholders, Ms. Tharada informed the meeting that the Company kindly requests shareholders' cooperation in completing the sustainability survey by scanning the QR Code displayed on the screen. The QR Code is also provided in the meeting documents and at the bottom of the ballot received during registration. For shareholders attending the meeting online, the Company's Sustainability Report can be downloaded from the Company's website under the "Sustainability" section.



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Please note that the Sustainability Report is prepared separately from the 56-1 One Report. Shareholders attending in person may also scan the QR Code provided at the registration area to access further details.

Additionally, shareholders interested in participating in a site visit to the Company's facilities may pre-register by scanning the QR Code displayed on the screen. The Investor Relations department will follow up accordingly. Ms. Tharada further added that the company normally organizes a factory visit around August–September each year.

Finally, the Chairman, on behalf of the Board of Directors and the management team, expressed appreciation to the shareholders for their continued support of the Company's operations. The Chairman then declared the meeting adjourned at 11.50 a.m.

Signed: - *Chaiyawat Wibulswasdi* - Chairman of the Meeting

(Dr. Chaiyawat Wibulswasdi)

Chairman of the Board of Directors

Signed: - *Pumin Dhiranusornkit* - Recorder of the Meeting

(Mr. Pumin Dhiranusornkit)

Company Secretary